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      C#ÿÿ####ÿÿ#####ÿ□#ÿÿd#########d#########□###To Provide Information on the FY97 Funding LetterStart PointWithholds / RestoralsCommand OverviewOther Resource Issues and Suspenses

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11-25 OCT 96   APPLY SPECIFIED / UNSPECIFIED / HQDA
      ADJUSTMENTS TO THE FUNDING LETTER   DATABASE 29 OCT - 1 NOV 96
            COMPLETE FUNDING LETTER NARRATIVE 4 - 8 NOV 96   STAFF FUNDING
LETTER NARRATIVE 4-14 NOV 96   APPROVAL OF FUNDING LETTER
      (COUNCIL OF COLONELS / PBC / ARB) 15 NOV 96   ABO ISSUES FUNDING
LETTER TO FIELD 6 DEC 96   OA22 ISSUES FUNDING LETTER GUIDANCE TO
FAMILIES /   ACTIVITIES 16 DEC 96   MEETING OF THE OA22
RESOURCE SUPPORT GROUP (RSG)   6 JAN 97   OA22 ACTIVITIES TURN IN
FY97 OBLIGATION PLANS   10 JAN 97   OA22 FAMILIES TURN IN PRIORITIZED UFRs
AND ISSUE   PAPERS   10 JAN 97   MACOM OBLIGATION PLANS DUE
TO ABO#

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####ÿ□#ÿÿd#########d#########□###FAMILY STRAWMANTARGETSLeveled Civ Pay and
GenopsProvided □Mark on the Wall□Opens / CMAsFamily High Vis ProgramsOperational
SupportS
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W#ÿÿ###ÿÿ#####ÿ#ÿÿd#########d#########ý###ARMYFINAL FUNDINGLETTER(PBC/ARB/SA)-
$131.66MBosnia BurdensharingSpecific Cuts/Adds/TransfersUnspecified Reductions+
$202.48MPaid Unfinanced RequirementsA-76 Studies  10.3Pentagon (PRMF)  7.5
Overseas Banking  8.47GSA Rental  17.4DFAS  7.8Over Ocean SDT  40.1AFFES SDT
43.0Military Training Open  20.06Quadrennial Review  1.0AAA  7.0Army
Marksmanship  4.0Extremist TF  2.0Declass  25.0Memorial Day/July 4th  1.0FMS
2.5Deployment Training  3.0Prof Mgmt Study  .35Examiners Tax  .2265
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c#ÿÿ####ÿÿ#####ÿ□#ÿÿd#########d#2#######X###4th Quarter Withhold = $43.284M
Parked Against DFASFull Restoral Expected Bosnia Withhold = $62.762M71% Restoral
= $44.742M (In Funding Letter Guidance)29% Restoral = $18.02 Totally at Risk
Parked Against         Withhold         Restoral(71%)     Delta (29%)DFAS
              46.000           34.674                 11.326Unemployment
Comp      3.500                   .666                2.834ASMP
7.463               5.320                 2.143Pentagon Rent              3.000
                    2.112                   .888AEC                 1.400
                .985                  .415CPO Regionalization       1.399
                .985                  .414TOTAL                   62.762
            44.742                 18.02
```

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CUTS:1.       (351)  Acquisition Workforce Reduction 2.       (472)  Foreign
Currency Fluctuation3.  (59,100)  Pentagon RenovationCONGRESSIONAL UNSPECIFIED
CUTS:1.   (28,468)   VariousCONGRESSIONAL INCREASES:1.     1,450    Anti-
Terrorism2.        550    Life Science Equipment Lab3.     2,500    Service-Wide
SupportTRANSFERS / REALIGNMENTS:1.     4,100    ACOE2.     2,900    ACES3.
118    Base Support New Cumberland4.       (315)   CFE Adjustment5.  (42,291)
CIIC6.    (1,390)   Return from DFAS to Army7.           (9)   NFIP8.
767   DISC4 IMA9.        (620)  DISC4 IMA10.   (4,533)  DNA Testing11.   (2,100)
Military Training Open Allotment12.        628   Garrison Commands PCC13.
1,178   Golden Cargo14.        503   Hoffman CPO15.    44,444  ISC Transfer16.
5,242  LAM Task Force17.        357   LOGCAP#
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ÿÒû□#J#ÿÿ   ###ÿÿ#####ÿ□#ÿÿd#########d#############TRANSFERS / REALIGNMENTS
(CONT..):18.       (612)  Panama Treaty19.    13,822   MEDCOM DFAS20.    10,200
Strategic Mobilization21.   (43,682)  TENCAP Transfer22.     (2,250)   Military
Training23.        (165)   MEPCOM ISC24.       1,366   Central DesignHQDA
ADJUSTMENTS:1.        9,509    ACTEDS2.     (13,193)  CONOPS Reduction3.
(1,478)   VSIP / VERA Taxes4.         1,468   FFRDC Adjustment5.     (35,238)
UFR Decrement6.       (4,328)  Leader ReserveOTHER ADJUSTMENTS:1.     202,480
UFR Distribution2.     (62,762)   Bosnia Reduction3.     (43,284)   4th Quarter
Withhold4.        3,729    Bosnia DistributionADVANCES:1.       7,110    Counter
Narcotics2.     23,210    DERAREVERSALS: 1.     44,742   Bosnia2.     43,284
4th Quarter Withhold
```

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###ÿÿ#####ÿ#ÿÿd#########d#########ë###               FY97        FY97
      FY97              PresBud          Required          Funding LtrASA (FM&C)
                                            * DFAS                567.0
      592.8       577.7     Unempl Comp           40.6              40.6
        34.4    Overseas Banking      17.0              25.5              24.6
Fingerprinting              3.8               3.8               3.6DCSLOG  * SDT
AAFES       111.4       154.4       154.4  * SDT NON-AAFES  155.5       195.6
      195.6  * APO MAIL         75.7              77.4              77.4    MTMC
                    33.8              47.9              31.9DCSOPS  * Military
Training            79.7              95.4              95.4DCSPER   Dispo of
Remains        7.8               7.8               7.9#
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´#ÿÿ####ÿÿ#####ÿ□#ÿÿd#########d#########@###                FY 97 FY 97 FY 97
            PresBud     Required    Funding Ltr*Civilian Pay
      371.6 371.6 362.3 (Excludes High Vis Pgms)General Ops             234.8
      315.3 277.2(Includes FOA Fixed Costs, HQDA/FOA TDY, Supplies,Contracts,
Other)HQDA Fixed Costs:   Pentagon Rent         106.5 131.4 **      69.5  Commo
                    14.7        24.2        20.9  Reprographics             1.1
          2.8         2.3  Printing                 6.0         8.1         5.7
Mail                  1.9         1.9         1.0  Automation
59.8    74.6        48.6Total Fixed Costs       (190.0)     (242.9)     (148.0)
Crisis Response Fund             0.0          4.0         3.8TOTAL OPS
      796.5 933.9 791.3
```

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#########8###*  Differences due to transfer of USA Printing and Publications
Command $31.8M, LAM Task Force $5.2M,   Quadrennial Defense Review $1.0M, Golden
Cargo $1.2M, ISC Transfer-MU17 $4.0M, Central Design   Activity $1.3M, A76
Studies $10.3M, and Force Management System $2.5M** Includes (59.1M) in
Congressional Cut
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3#ÿÿ ###ÿÿ#####ÿ□#ÿÿd#########d########m###FAMILY HIGH VISIBILITY PROGRAMS AND
OPERATIONAL ACCOUNTSPLAN TO LIVE WITHIN ADJUSTED TARGETSMAXIMIZE EFFECTIVE USE
OF RESOURCESCROSS LEVEL CIV PAY, TRAVEL, GENOPS $sCROSS LEVEL WITHIN FAMILYCROSS
LEVEL HIGH VIS PROGRAMS AND OPERATIONAL ACCOUNTSARMY OPEN ALLOTMENTS / CENTRALLY
MANAGED ACCOUNTSACTIVITIES SHOULD NOT INCUR ANY ADDITIONAL BOSNIA RELATED
EXPENSES WITHOUT PRIOR WRITTEN REQUIREMENT VALIDATION AND RECEIPT OF MIPR FROM
USAREUR RSG TO ASSESS EXECUTION IN DETAIL AT MID-YEARBOTTOM LINE: ALL FAMILIES
MUST TIGHTEN BELTS, RESOURCE MISSION ESSENTIAL REQUIREMENTS ONLY AND REVIEW
FUNDING STATUS AT MID-YEAR#
```

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      ##ÿÿ ###ÿÿ#####ÿ□#ÿÿd#########d#########ä###DAO Consolidation and Transfer
UpdateVSIP / VERADCPSSexual Harassment CostsObligation PlansPlan to access
Execution vs. Obligation Plans in future RSGsFY97 UFRsMid-Year ReviewNext RSG
Tentatively Scheduled for Mid-Apr 97
```

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      Ó#ÿÿ####ÿÿ#####ÿ□#ÿÿd#########d#########û###OA22 faired well during the
Funding Letter processContinuing uncertainty with Bosnia might require a mid-
year adjustmentAll families must tighten belts and only resource mission
essential requirementsGoal is to follow last year□s successful processs
```

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